



Big River Resources, LLC

Community Preservation, Employment, Return on Investment

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Nathan Vander Griend
President ERI Solutions
125 N. First Street
Colwich, Kansas 67030

September 2, 2014

Dear Nathan,

Big River Resources, LLC is pleased to provide this letter of recommendation. Big River has utilized ERI services for Environmental, Compliance, Safety, Process Safety Management as well as non-destructive testing and Inspections services over the past 10 years with excellent results. ERI personnel work in partnership with our Technical and Management teams to implement and manage the proper systems to ensure the safety of our employee's, facilities and compliance with regulatory agencies. Use of their services has supported our efforts to continue to minimize our exposure to risk as well as partner with insurance companies to reduce the cost of insuring our facilities and operations.

ERI has built a team of expertise that works in conjunction with our management teams to meet our business needs.

Big River Resources highly recommends ERI Solutions, Inc. to meet EH&S compliance and Loss Control support needs.

Sincerely,

James D. Leiting
Chief Operating Officer
Big River Resources, LLC